

#### **GBW OUR METHOD FOR SUCCESS**

# HOW DID YOU WIN THAT CASE?

# \$10 MILLION SETTLEMENT AFTER 2 MONTH TRIAL

Pedowitz vs. UC Regents



#### Mark T. Quigley

is a nationally respected trial attorney who has spent the past three decades championing the rights of whistleblowers and workers who've been terminated or retaliated against due to unlawful employment practices. Mark has spent his career as an underdog trial lawyer willing to stand up to some of the nation's largest entities and institutions.



#### Ivan Puchalt

has won several highprofile cases involving
public safety and the
rights of whistleblowers —
earning him the
nomination for Trial
Lawyer of the Year from
Consumer Attorneys of
California in 2013, 2014
and 2018. His trial
practice focuses on
catastrophic personal
injury, products liability,
wrongful death municipal
liability, and employment.



#### **Christian Nickerson**

is a trial attorney at
Greene Broillet &
Wheeler, LLP specializing
in employment litigation,
business litigation,
catastrophic personal
injury, and wrongful death
cases.

Christian has achieved over \$160 million in jury verdicts and negotiated settlements on behalf of clients, and is a two-time finalist for CAOC's Consumer Attorney of the Year Award.



GREENE BROILLET & WHEELER LLP

#### **Email from Pedowitz to Kerr**

From: Pedowitz, Robert M.D.

Sent: Wednesday, September 16, 2009 11:42 AM

To: Kerr, Katherine

Cc: Koffman, Adam; Eckardt, Jeff M.D.; Oakes, Daniel A.; McAllister, David

Subject: RF: Follow up from meeting to discuss Dept of Ortho Disclosure Policies and procedures

# This is our dirty laundry and it is time to clean it up.

example the indemnification issue, then we should pose them to Dr. Fawzy for Garmenton and them we can proceed information to the group. At this point, compliance with disclosure policies and the associated departmental taxation are internal problems. This is our dirty laundry and it is time to clean it up.

It sounds to me like there is some resistance to the idea of disclosure. I don't think this is negotiable. I am hoping that the group will help to create agreeable mechanisms for compliance with the existing disclosure policy (ideally in a manner that

# Transparency is the fundamental objective here.

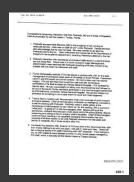
lose their job over this issue, but I think people are underestimating the risk.

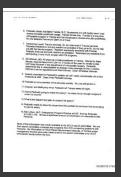
agree 110% on point #2. Transparency is the fundamental objective here.

On point #3, I am open to further discussion. This is not an issue of overall department finances: that would imply that we are trying to balance the books based upon taxation on outside income. That is not at all the case. The objective is to

**Trial Ex. 422-1** 

GREENE BROILLET & Wheeler LLP





#### Johnson Memo

Trial Ex. 438

#### **False Statements:**

- Attempts to Fire Heidi Stephens
- "Discrimination lawsuit" filed
- "Results in 3 month course in Anger Management"
- "Requiring a full time monitor to be present"
- Tries to break Tampa General contract
- Puts residents on probation
- Fires Dr. Homan, a State Senator, and Dean has to reinstate him.
- Search committee "voted unanimously not to hire Pedowitz"
- No one will let Pedowitz into shoulder society



# March 21, 2010 Faculty Letter

#### UNIVERSITY OF CALIFORNIA, LOS ANGELES

UCLA

REPORTED \* DAVIS \* HAVING \* HUS ANGELES \* MERCED \* RIVERSION \* SAN DIGITO \* SAN FRANCISCO

SANTA BARBARA \* SANTA CRUS

DEPARTMENT OF CRITICIPAGDIC SURGERY DAVID OFFE EN SCIADUL OF MEDICINE AT UCLA CUNTUR FOR THE HEALTH SCIADA EXIX 956902 LOS ANGELES, CALIFORNIA 90075-4007

March 21, 2010

A. Eugene Washington, MD Dean, David Geffen School of Medicine at UCLA Vice Chancellor, UCLA Health Sciences

Re: Robert A. Pedowitz, MD, PhD
Chairman, Department of Orthopaedic Surgery

Dear Dr. Washington,

disappointed to have to write this letter.

It is with genuine regret that the undersigned faculty feel compelled to write this letter of concern about Robert A. Pedowitz, M.D., Ph.D and his role as chairman of the UCLA/Orthopaedic Hospital Department of Orthopaedic Surgery at the David Geffen School of Medicine at UCLA. As you are aware, he was hired as the new chairman of orthopaedic surgery in July, 2009 prior to your arrival. We realize and accept that transitioning to a new chairman, especially one from an outside institution can be challenging. The success of the new chair means success for the department and, thus, we were open and welcoming to him and his new ideas. We were excited about a new direction for our department. It is for this reason that we are particularly

## March 21, 2010 Faculty Letter

Colorard Ebran Radeh, PhD Edward Ebran Radeh, PhD Adj. Acsociate Prof. (11grs) Sincerely yours. Confr. mealiner, no Professir ( Tyme) Dair Markoff Ph. V Kerth Markolf Ph.P. Professor (37 gm) Honey A. No Colley Ph D. Sophia Sangiorgio, PLD Adj. Asst Prefersor HARRY A. MIKELLOS PROSPET BENDEN MO DECENT BENDENM (12 yrs) PROFESSEDZ SEMBAMMET, MO Erei S. Almm. No. Passe SEDY GAMBOO, MD POTUTANT (MOFESSION Orthopartie Traum (26yrs) Koa. Maci. MD Melon Salle, ATO Acres - Acoloson ( 3 deres) Assants Portrain (7 year) Willia rapita, us · Eden Jowen, As Eleen Fowler

#### WHISTLEBLOWER PROTECTION LAWS

- Government Code Section 8547 et seq.
- Labor Code Section 1102.5
- Healthy and Safety Code Section 1278.5
- Labor Code Section Section 6310
- False Claims Act Government Code Section 12653



#### OTHER CAUSES OF ACTION

- Defamation
- Tortious Interference Claims
- FEHA
- Breach of Contract
- Wrongful Discharge in Violation of Public Policy



# Govt. Code § 8547.10 CA Whistleblower Protection Act ("CWPA")

- Under the CWPA, employees of the University of California are protected against retaliation for making "protected disclosure[s]."
- A "[p]rotected disclosure" includes "a good faith communication ... that discloses or demonstrates an intention to disclose information that may evidence:
  - (1) an improper governmental activity, or
  - (2) a condition that may significantly threaten the health or safety of employees or the public if the disclosure or intention to disclose was made for the purpose of remedying that condition.
    - Govt. Code § 8547.2 (c)



# Improper Governmental Activity

- "Improper Governmental Activity" is defined as an "activity by a state agency or employee" that:
  - 1. is in violation of any state or federal law or regulation or
  - 2. is in violation of an Executive order of the Governor, a California Rule of Court, or any policy or procedure mandated by the State Administrative Manual or State Contracting Manual
  - 3. is "economically wasteful, involves gross misconduct, incompetency, or inefficiency."
    - Govt. Code § 8547.2 (c).



- "Policies established by the Regents as matters of internal regulation may enjoy a status equivalent to that of state statutes."
  - Campbell v. Regents of University of California (2005) 35
     Cal. 4th 311, 326.
- Regents have rulemaking and policymaking power in regard to the University; their policies and procedures have the force and effect of statute. [Citation.]"
  - Lachtman v. Regents of University of California (2007) 158 Cal.App.4th
     187,
- Levi v. Regents of University of California, (2017) 15 Cal. App. 5th 892, 903



## Labor Code section 1102.5(b) and (c)

(b) An employer, or any person acting on behalf of the employer, shall not retaliate against an employee for disclosing information, or because the employer believes that the employee disclosed or may disclose information, to a government or law enforcement agency, to a person with authority over the employee or another employee who has the authority to investigate, discover, or correct the violation or noncompliance, or for providing information to, or testifying before, any public body conducting an investigation, hearing, or inquiry, if the employee has <u>reasonable cause to believe</u> that the information discloses a violation of state or federal statute, or a violation of or noncompliance with a local, state, or federal rule or regulation, regardless of whether disclosing the information is part of the employee's job duties.



#### Labor Code section 1102.5

• (c) An employer, or any person acting on behalf of the employer, shall not retaliate against an employee for refusing to participate in an activity that would result in a violation of state or federal statute, or a violation of or noncompliance with a local, state, or federal rule or regulation.



# Elements for Whistleblowing claim under Govt. Code § 8547.10

- That, in good faith, Dr. Pedowitz made written protected disclosures of improper governmental activity;
- That the defendants engaged in acts of reprisal, retaliation, threats, coercion, or similar acts against Dr. Pedowitz;
- That Dr. Pedowitz's disclosures were a <u>contributing factor</u> for the defendants decision to engaged in acts of reprisal, retaliation, threats, coercion, or similar acts against Dr. Pedowitz;
- That Dr. Pedowitz was harmed



#### "Adverse action" is not limited to termination

- California courts recognize that the term An adverse employment action is any action that "materially affect[s] the terms and conditions of employment."
  - Yanowitz v. L'Oreal USA, Inc. (2005) 36 Cal.4th1028, 1036.
  - CACI 2509



# Dr. Pedowitz's Protected Disclosures Prior to March 21, 2010

- Faculty reporting/depositing outside income
  - Dr. X, \$250,000 for 20 days of work
- Dr. Y and Z board positions with MTF
- Dr. W Conflict of Commitment/ Interest
- Dr. Q financial relationship with VuMedi



## Trial Testimony of Dr. X

- Q. AT THE TIME YOU ARE ON THE BOARD OF MTF?
- A. YES.
- Q. YOU ARE WRITING THE LETTER TO THE GUY WHO PURCHASES TISSUES THAT MTF HAS A BETTER PRODUCT THAN OSTEOTECH?
  - A. YES.



## Trial Testimony of Dr. X

- Q. IF I GO BACK AND LOOK THROUGH UCLA RECORDS, I'M GOING TO FIND DISCLOSURE FORMS FILLED OUT BY YOU FOR ALL THAT TIME YOU'RE THE CHAIR AND SITTING ON THE BOARD OF MTF DISCLOSING THE AMOUNT OF MONEY YOU WILL GETTING FROM THAT COMPANY?
  - A. NO, YOU'RE NOT.
  - Q. I'M NOT GOING TO FIND THAT?
  - A. NO, YOU'RE NOT.



## Trial Testimony of former Dept. Chair

Q. AND YOU TOLD DR. PEDOWITZ THAT WHILE YOU WERE THE CHAIR, YOU ALLOWED THE FACULTY MEMBERS TO KEEP THEIR OUTSIDE INCOME, RIGHT?

A. RIGHT.

#### **Different Causation Standards**

- Gov. Code 8547.10 = "Contributing factor"
  - Defense will argue for "Substantial Motivating Reason" (CACI 2507) which applies under FEHA
    - Harris v. City of Santa Monica, 56 Cal.4th 203 (2013)

 Health and Safety Code 1278.5 = "Substantial Motivating Reason"



 Campbell v. Regents of University of California (2005), held that public employees must pursue appropriate internal administrative remedies before filing a case against their employer



 Confusion Following Campbell: Some Courts hold that public employees only had to exhaust internal administrative remedies before filing a civil case. Others hold that it was necessary for public employees to first bring a claim with the Labor Commissioner before filing in civil Court.



 Senate Bill No. 666 enacts Labor Code section 244, subdivision (a), and amends Labor Code section 98.7 (involving Labor Commissioner claims) to try to resolve the confusion arising from *Campbell*.



Labor Code section 244 - an individual is "not required to exhaust administrative remedies or procedures in order to bring a civil action under any provision of this [the labor] code, unless that section under which the action is brought expressly requires the exhaustion of an administrative remedy..." i.e. not required to bring a claim before the Labor Commissioner before filing as long as the statute does not require it.



Terris v. County of Santa Barbara (2018):
 examined Labor Code section 244 and
 determined that is has no effect on the
 Campbell rule. Public employees must still
 pursue "appropriate internal administrative
 remedies," such as internal grievance
 procedures prior to filing a civil lawsuit.



So what does it all mean?

THE CURRENT STATE OF THE LAW DICTATES THAT IF YOU HAVE AN INTERNAL ADMINISTRATIVE REMEDY AVAILABLE TO YOU AS A PUBLIC EMPLOYEE, THEN YOU MUST EXHAUST IT BEFORE FILING A CIVIL ACTION.



Do your research to see if there is an administrative remedy available

<u>UC REGENTS EXAMPLE:</u> Government Code Section 8547 et seq.



## Other considerations

- Government Tort Claim
  - However not required for the Regents



#### UC REGENTS EMPLOYEES: Gov't Code 8547(a)

"may file a written complaint... alleging actual or attempted acts of reprisal, retaliation, threats, coercion, or similar improper acts for having made a protected disclosure, together with a sworn statement that the contents of the written complaint are true, or are believed by the affiant to be true, under penalty of perjury. The complaint shall be filed within 12 months of the most recent act of reprisal complained about.



#### **UC REGENTS EMPLOYEES: Gov't Code 8547(c)**

"any action for damages shall not be available to the injured party unless the injured party has first filed a complaint with the university officer identified pursuant to subdivision (a), and the university has failed to reach a decision regarding that complaint within the time limits established... Nothing in this section is intended to prohibit the injured party from seeking a remedy if the university has not satisfactorily addressed the complaint within 18 months."



#### UCLA WHISTLEBLOWER RETALIATION COMPLAINT FORM

#### Part I: Statement of the Complaint

This form is intended for use by an individual who believes he/she has been retaliated against in his/her role as a UCLA employee or applicant for UCLA employment, in violation of the University of California's Whistleblower Protection Policy. The completed form and any supporting documentation should be returned to: Locally Designated Official, UCLA Administrative Policies & Compliance Office, 2255 Murphy Hell, 405 Hilgard Avenue, Los Angelas, CA 90085-1405 (or use Mail Code 140501 for campus mail).

#### Completent (nerson attention)

	Complainant (person alleging recons	0017
ſ	Name:	Job Title/Classification or position applied for
		Professor of Orthopaedic Surgery
ı	Robert A Pedowitz, MD, PhD	Ploiessor of Oratopacono Cargory

#### Respondent(s) (person or persons alleged to have retaliated against Complainant)

2. Respondent(s) (person of person of Decision and Symposium Relationship(s) to Complainant:				
	UCLA Health Sciences Office of the Dess. UCLA Health Sciences Legal Affairs, UCLA Campus Counsel.	Readonships to Companies within the UCLA Department of Orthopaedic Surgery, Administrative Supervisors for UCLA Health Sciences and Compliance / Legal Affairs		

#### Protected Activity (engaged in by Complainant and alleged to be the basis for the retaliation)

Describe the Protected Activity (what and when) of the Complainant. Please see altached documentation regarding Protected Activities including (but not limited to) disclosures to G. Washington, G. Levey, G. Block, J. Boubelik, K. Reed, T. Rios, M. Arvin, J. Mazziotta, P. Kapur, J. Alkinson, D. Feinberg, W. Commer, A. Rubin, P. Carpenter, J. Braun, J. Miller, J. Luck, M. Lombardi, F. Fawzy, N. Parker, P. Thomason, and J. Eckardt, fenolving setting the scribbs set to the Surgery actions of the Dean of the David Geffen School of Medicine, activities pertaining to Los Angeles Orthopsedic Hospital with the UCLA Department of Orthopsedic Surgery, the UCLA / Orthopsedic Hospital Alliance Agreement and the UCLA Orthopsedic Surgery Residency Training Program, activities pertaining to the on-line durable medical equipment service of David McAllister, MD (TheDoctorShop), and activities pertaining to the conflicts of interest of Bert Thomas, MD related to surgical product purchasing and clinical utilization of orthopsedic implants. These disclosures involved conditions that may have significantly threatened the health or safety of employees or the public had the disclosure not been made. Some or all of the disclosures involved activities or actions that were economically wasteful, and/or involved gross misconduct, Incompetency, or inefficiency.

Additional specific identifying information will be provided, to the extent possible, during the investigation.

#### Alleged Retaliation (alleged to be retaliatory)

Describe the Adverse Employment Action or Actions (e.g., termination, demotion, or other change in working or academic conditions) experienced by the complainant, including when the action or actions occurred.

Please see the attached document describing applawful retaliation that I have experienced since June 1, 2010: These intentional actions were:

- (1) Coordinated to make my working conditions intolerable
- (2) Designed to drive me from employment by the University of California
- (3) Organized to interfere with my development of a robust surgical practice
- (4) Created to decrease my ability to thrive within the University environment
- (5) Implemented in manners that have caused irreparable harm to my professional reputation



#### **OTHER CONSIDERATIONS:**

- Administrative complaints should be all inclusive and detail oriented
- Provide backup documentation where available



## **Continuing Violation Doctrine**

- The doctrine applies if "the employer's actions were:
- Sufficiently similar in kind—recognizing . . . that similar kinds of unlawful employer conduct, such as acts of harassment or failures to reasonably accommodate disability, may take a number of different forms [Citation];
- 2. Have occurred with reasonable frequency;
- 3. And have not acquired a degree of permanence."

(Yanowitz v. L'Oreal USA, Inc. (2005) 36 Cal.4th028, 1059, quoting Richards, supra, 26 Cal.4th at p. 823.)



## What is a "degree of permanence?"

- Actions acquire a degree of permanence when "an employer's statements and actions make clear to a reasonable employee that any further efforts at informal conciliation to obtain reasonable accommodation or end harassment will be futile."
  - Richards v. CH2M Hill, Inc. (2001) 26 Cal.4th 798,
     823.



#### PRE-TRIAL DISCOVERY STRATEGY

Your client is a tremendous
 asset/resource of knowledge in
 discovery. Work closely with him or her
 and keep them involved.



## The Silos





- Policies and Procedures
- Written Discovery
- Document Production
- Depositions
- Experts



### **Policies and Procedures**

- Policies related to the protected activity
- Whistleblower Policies
- (Can be used to set the Standard)
- Investigation Procedures



## Written Discovery

- Contentions
- Witnesses
- Prior Complaints against Plaintiff
- Document Requests
- Employment Form Interrogatories



## **Document Production**

- Employment File
- Investigation File
- E-mails / Text Messages
- Documented Complaints
- FOIA Requests
- Employment Contract
- Performance Reviews



### **Depositions**

- Over 100 Depositions in the Pedowitz case
- 67 Trial Witnesses



### **Depositions**

- Eyewitnesses
- Human Resources
- The Investigator
- The Retaliators
- Damages witnesses



### **Experts**

- Economist
- Human Resources Experts
- Investigation Experts
- Compliance Experts
- Non-retained experts



## Burden of Proof Labor Code § 1102.5

- Claimant has the initial burden of proof under *Labor Code* § 1102.5 to demonstrate "by a preponderance of the evidence" that the protected activity "was a contributing factor in the alleged prohibited action against" him. Cal. *Lab. Code* § 1102.6.
- The burden of proof then shifts to Respondent to "demonstrate by <u>clear and convincing evidence</u> that the alleged action would have occurred for legitimate, independent reasons even if the employee had not engaged in" protected activity. *Id*.



## Burden of Proof Govt. Code § 8547

- (e) In any civil action or administrative proceeding, once it has been demonstrated by a preponderance of the evidence that an activity protected by this article was a contributing factor in the alleged retaliation against a former, current, or prospective employee, the burden of proof shall be on the supervisor, manager, or appointing power to demonstrate by clear and convincing evidence that the alleged action would have occurred for legitimate, independent reasons even if the employee had not engaged in protected disclosures or refused an illegal
  - Govt. Code § 8547(e)



## Burden of Proof Govt. Code § 8547

- A plaintiff may <u>establish pretext</u> either by persuading the court that a discriminatory reason more likely motivated the employer or by showing that the <u>employer's proffered</u> <u>explanation is unworthy of credence</u>.
  - Morgan v. Regents of University of California (2000) 88 Cal.App.4<sup>th</sup> 56, 68.



## Burden of Proof Govt. Code § 8547

Dr. Pedowitz's Protected Disclosures were a Contributing Factor to the Retaliation



## Provost admits a "connection" between Disclosures and adverse Employment Actions:

Q. Perhaps a better way to phrase the question is let me ask you. Do you believe that there was any connection at all between his allegations of improper government activities and any of the adverse employment actions?

THE WITNESS: And I think the answer is yes. MR. PUCHALT: Q. Yes, that there was some

connection?

A. Yeah.

Q. What connections do you recall noting?

A. In Ms. Allison's report, the -- she commented on a couple of her interviews, I think with the sports medicine physicians, that had a joint appointment between their parent department and Orthopedics. There were three that I think she interviewed. And at least



## Independent Investigator's Trial Testimony Page 122:18-123:8

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MR. QUIGLEY: COULD I READ FROM THE WITNESS'S
DEPOSITION AT PAGE 81, LINES 2 THROUGH 15?
      THE COURT: YOU MAY READ.
      MR. QUIGLEY: THANK YOU, YOUR HONOR.
           "Q.
                  CERTAINLY THERE WAS SOME CONNECTION
       BETWEEN HIS ALLEGATIONS OF IMPROPER GOVERNMENT
       ACTIVITY AND THE ADVERSE EMPLOYMENT THAT YOU FOUND?
           "A.
                  THERE WAS SOME CONNECTION, YES.
          "Q.
                  AND ONE CONNECTION WAS JUST THE FACT
       THAT HE WAS MAKING A COMPLAINT?
           "A.
                 CORRECT.
```



## Independent Investigator's Trial Testimony Page 122:18-123:8

```
"Q. AND ANOTHER CONNECTION WAS THE NUMBER,
THE VOLUME OF THE COMPLAINTS HE WAS MAKING,
CORRECT?

"A. CORRECT.

"Q. AND ANOTHER CONNECTION WAS THE INTENSITY
AND THE NATURE OF HOW HE PURSUED THESE
ALLEGATIONS?

"A. CORRECT."
```



Plaintiff need not be the first or only employee to raise a particular concern in order to qualify as a whistleblower.

- "The plain language of former section 1102.5(b) also does not limit whistleblower protection only to an employee who discloses unlawful conduct that had not been previously disclosed by another employee..."
  - Hager v. County of Los Angeles (2014) 228
     Cal.App.4<sup>th</sup> 1538, 1549-1550.)



#### Common Issues at MSJ



# Patten v. Grant Joint Union High Sch. Dist. (2005) 134 Cal.App.4th 1378

#### Facts:

- A school principal reported several complaints to school district administration.
- Some complaints were about inappropriate conduct by teachers and the need for additional staff to improve school safety.
- The court held this was not protected conduct because "the disclosures indisputably encompassed only the context of internal personnel matters involving a supervisor and her employee, rather than the disclosure of a legal violation." *Id.* at 1384-1385.



# Levi v. Regents of University of California, (2017) 15 Cal. App. 5th 892, 904

- In contrast [to Patten], the complaints Levi filed or participated in—alleging Weinreb had conflicts of interest related to Vasile's residency application, modified policies to favor Vasile, retaliated against Levi for being a whistleblower or participating in whistleblower investigations, and improperly funded Vasile's internship at the University—implicated policies that have the force and effect of statutes.
  - Levi v. Regents, at 904.



# Levi v. Regents of University of California, (2017) 15 Cal. App. 5th 892, 904

 HOWEVER...Yelling, hurtful comments, undermining employee confidence may violate Regents' policies, but not protected under CWPA.



## Cat's Paw



### Cat's Paw



- Under the cat's paw rule, the person who actually took the adverse employment action against the employee was not acting out of any improper animus.
- The decision maker, however, acted on information provided by a supervisor who was acting out of discriminatory or retaliatory animus with the objective of causing the adverse employment action.
- The decision maker is referred to as the "cat's paw" of the person with the animus.
  - See Reeves v. Safeway Stores, Inc. (2004) 121 Cal.App.4th 95, 100."
  - CACI 2511



### Gov Code § 821.6 Immunity

- § 821.6: A public employee is not liable for injury caused by his instituting or prosecuting any judicial or administrative proceeding within the scope of his employment, even if he acts maliciously and without probable cause.
- Gov Code § 821.6 does not apply to whistleblower retaliation claims.
  - See Shoemaker v. Myers (1992) 2 Cal App 4th 1407.
- Immunity does not apply in cases against entities.
  - Whitehall v. County Of San Bernardino (2017) 17Cal.App.5th 352



#### Inference Of Causation

- "Proof of discriminatory intent often depends on inferences rather than direct evidence.
   [Citation.] And because it does, 'very little evidence of such intent is necessary to defeat summary judgment.'
  - Nazir v. United Airlines (2009) 179 Cal.App.4th243, 283.



## PRESENTING DAMAGES IN EMPLOYMENT CASES

- Economic Damages -
  - Calculating Damages Experts
  - Duty to Mitigate Comparable employment
  - Reinstatement
  - Attorneys' Fees Post Trial



## PRESENTING DAMAGES IN EMPLOYMENT CASES

- Non-Economic Damages -
  - The Whistleblower Stigma
  - Emotional Distress
  - Damage to Reputation



### **CONCLUSION / QUESTIONS**

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Christian Nickerson – <a href="mailto:cnickerson@gbw.law">cnickerson@gbw.law</a>

